

Sustainable campus and practices

Area	Key Performance Indicator and target	Baseline year	Baseline data	2021/22 performance	2026 target
Carbon emissions reduction	Scope 1 and 2 carbon emissions reduction of 44% by 2026, and zero carbon before 2038	2018/19	0% 11,479 tCO ₂ e	- 26% ¹ 8,497 tCO ₂ e	- 44% 6,400 tCO ₂ e
	Scope 3 carbon emissions reduction to net zero before 2038	2022/23 ²	To be established	85.522 tCO ₂ e ³	To be established
Sustainable buildings	BREEAM Excellent rating (with aspiration of outstanding) for new buildings	2021/22	Not applicable	School of Digital Arts – Excellent rating Archway Hall – Very Good rating	Excellent with aspiration of Outstanding
	SKA Silver rating (with aspiration of Gold) for major ⁴ refurbishment projects	2021/22	Not applicable	Institute of Sport – Silver level	Silver with aspiration of Gold
	At least 80% of sustainability tracker targets achieved for new building and major refurbishment projects	2021/22	Not applicable	No relevant projects delivered	80%
Biodiversity value	Convert 100m ² of amenity grass into biodiverse habitat	2021/22	Not applicable	First project planned for 2022/23	100m ² annually
Sustainable food	Achieve 80% of Sustainable Food Policy targets	2021/22	Not applicable	Policy reviewed in 2022	80%
Reuse and recycling	Achieve a 60% reuse and recycling rate by 2026	2021/22	53%	53%	60%
Water efficiency	Reduce water consumption by 10% per m ² by 2026 (target of 0.44 water m ³ /m ²)	2021/22	0.49 m ³ /m ²	0.49 m ³ /m ²	0.44 m ³ /m ²
Sustainable procurement	Tendered projects over £30k include environmental sustainability and social value as key contract criteria	2022/23	To be established	To be reported in 22/23	100%
	Tier 1 supply chain partners compliant with Modern Slavery Act (where applicable) and identify risks for modern slavery in their own supply chains	2022/23	To be established	To be reported in 22/23	100% by 2023, onwards to 2026
Ethical investment	Compliance with the ethical investment policy	2021/22	Not applicable	Maintained compliance	Maintain compliance
Climate change adaptation and resilience	Identify climate change business risks	2022/23	To be established	To be reported in 22/23	Identify risks

Engagement and partnerships

Key Performance Indicator and target	Baseline year	Baseline data	2021/22 performance	2026 target
Membership of the United Nations Academic Impact (UNAI)	2021/22	Member	Membership maintained	Maintain
Co-create ten sustainability projects with the local community by 2026	2022/23	Not applicable	Methodology in development	10 projects

¹ Full carbon emissions breakdown available in the carbon emission reporting section on pages 20-21

² Baseline will be established using the reporting year 2022/23

³ For the reporting year 2021/22, a percentage reduction towards a net zero carbon emission target has not been reported due to the baseline year being 2022/23

⁴ A major refurbishment project is defined as a project with a total expenditure value above £2 million